

# Alberto Nicotra

Economic Development and Market Research. Strategy & Innovation. Advanced Analytics.



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## Professional summary

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Fifteen years of experience in delivering innovation, market research, and strategy insights based on quantitative and qualitative analytics for an est. \$4m worth of project portfolio.

Breadth of experience in Government, Health, FMCG, Agribusiness, Retail, Logistics, Public Transport, Higher Education, Real Estate, Telecommunications, Resources and Industrial Production, and Fuels.

### Key skills

- Advanced quantitative and qualitative data analysis
- Stakeholder and customer relationships development
- Design thinking and innovative solutions development
- Financial, risk and operations modelling and optimisation
- Minto's principle reporting to executives and government officials
- Innovation research design, execution, and initiatives implementation
- Project management and implementation by leading cross-functional teams
- R, Python, Visual Basic, Excel and Microsoft Apps, SQL, PHP, Three.js, JavaScript, HTML and CSS

### Career summary

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|---|--|
| • 2020 – Analytics, Development & Research    | Indive Analytics Pty Ltd                       |
| • 2020 – Cofounder and COO                    | Clueo Clinical Pty Ltd                         |
| • 2022-23 – Volunteer Member                  | DDSW Regional Community Forum                  |
| • 2018-19 – Passenger & Network Innovation    | Yarra Trams                                    |
| • 2017-18 – Strategy and Innovation           | Linfox Logistics                               |
| • 2016-17 – Strategic market analytics        | Linfox Logistics                               |
| • 2010-15 – Industrial restructuring research | International biofuels industry                |
| • 2012-14 – Marketing representative          | Ferox Communications                           |
| • 2013-14 – Innovation research (MOOCs)       | Monash University Academic Language & Learning |
| • 2011-12 – Industrial restructuring research | Plus Trianta Sustainability                    |
| • 2009-10 – Marketing research (CX)           | Vodafone                                       |
| • 2008-09 – Strategic research (ARC)          | Imperial Chemical Industries                   |

### Memberships and organisations

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|---|---|
| • 2022- now – Queensland innovation hub | Advance Queensland                        |
| • 2021- now – Dalby Chamber of Commerce | Dalby Chamber of Commerce & Industry Inc. |

## Experience

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**2020/02 - Current**     **Director – Analytics, Development and Research**  
*Indive Analytics / Management Consulting*

**Responsible for**

- Corporate registrations, human resources, legal, taxation, payroll, and other Director duties for startups
- Quantitative and qualitative data analysis and reports, based on primary and secondary data collection and interpretation
- Developing website, webapps, plugins, advanced algorithms, and analytics models and prototypes creation (incl. Arduino), content management and marketing
- Pursuing business development opportunities by liaising with government across levels, industry stakeholders, businesses and communities

**Achievements**

- Over 50 websites, web applications and custom analytics solutions benefitting medium enterprises
- Cofounded and assisted the launch of five startups with current net worth over \$500,000
- Delivered 3 research reports worth \$20,000 to several government entities in Queensland (AU)
- Provided data input and coordinated three community projects in the Western Downs (QLD, AU)

**2020/02 - Current**     **Cofounder and Chief Operating officer – Analytics, Development and Research**  
*Indive Analytics / Management Consulting*

**Responsible for**

- Corporate registration, human resources, legal, taxation, payroll, finance and IT
- Process mapping and optimisation, customer journey analysis, business intelligence, content management, and marketing
- Pursuing business development opportunities through the preparation of business cases based on the analysis of internal and external data sources, customer and competitor intelligence

**Achievements**

- Delivered a steady increase in profitability of about 80% YOY
- Managed and hired three corporate teams to oversee operations
- Analysed corporate data and successfully implemented emerging insights resulting in revenue growth, cost reduction, and increased customer satisfaction
- Delivered over 140 targeted marketing campaigns

**2022/05 - 2023/12**     **Regional Community Forum – Volunteer Member and DDSW Representative**  
*Office for Rural and Regional Queensland / Department of the Premier and Cabinet*

**Responsible for**

- Investigating and pursuing opportunities to inform and influence government policy by giving a voice to local communities, working with other Forum Members and government officials
- Take initiative to contribute to the welfare of local communities in the Darling Downs SouthWest

**Achievements**

- Attended and contributed to every plenary forum meeting and working group
- Formulated a research plan to help community members investigate possible cross-border issues
- Delivered strategic thought leadership, 7 data analysis reports, and 5 artefacts to assist the Forum
- Contributed Forum submissions on Wind power, Housing, Alcohol policy, and Path to Treaty

**2018/08 - 2019/12**     **Advisor – Passenger and Network Innovation**  
*Yarra Trams / Franchise managing the largest tram network in the world*

**Responsible for**

- Analysing operations and government data to develop new analytics methods, identify policy and market trends impacting the multimodal revenue bottom line, and propose value-add initiatives
- Developing advanced analytics models, simulations and forecasts to describe business and policy outcomes in the proposals of business cases for the State and the Executive board
- Representing the company within the State Revenue Committee and towards related stakeholders
- Initiating cross-departmental and inter-organisational projects involving multiple stakeholders
- Providing strategic advice to the Executives to support the development of new strategy focus areas
- Preparing structured reports to support senior management and executives' decision making
- Proposing new strategic research agendas to the State, internal and external stakeholders
- Steering a cross-functional and inter-organisational revenue protection and development committee

**Achievements**

- Coached a team of four interns to deliver ground-breaking innovation to the State and Senior Leaders using design thinking and agile methodologies
- Delivered a core portfolio of 260 activities towards the State and shareholders resulting in department responsibility expansion and corporate growth
- Identified and supported revenue initiatives for a total worth of \$1.5m
- Managed and grew an online panel of over 3,500 marketing research participants, supported surveys design and delivery to the panel, and performed analysis and presentation of insights
- Developed new market research and analysis methodologies leveraging all available data sources to support franchise contract commitments, the State and other multimodal system participants

**2017/06 - 2018/06**     **Analyst – Strategy, Innovation, and operations development**  
*Linfox Logistics / second largest third-party logistic provider in Australia and APAC*

**Responsible for**

- Performing strategic quantitative and qualitative analysis on operations improvement, technology and industry trends, growth opportunities, customers, competitors, and the broader economy
- Using quantitative and qualitative analysis to deliver strategic plans and innovation proposals
- Managing multiple projects involving cross-departmental teams and external stakeholders, including universities and innovation laboratories, in a detailed, outcome- and deadline-oriented way
- Providing structured report advice to Executives and senior managers to support the development of functional strategy areas aligned with the overall corporate strategy and decision-making
- Applying design thinking and agile methodologies to elicit business requirements and shape new initiatives, ensuring senior leaders' expectations are met
- Researching and developing new methodologies to tackle challenging business issues

**Achievements**

- Delivered a core portfolio of 57 projects worth over \$1.4m est. in consulting fees towards corporate customers resulting in business growth and increased contract retention rate
- Delivered a strategy and innovation portfolio of over 40 projects and associated risk mitigation plans ensuring business outcomes were met across eight functional areas of the organisation
- Led 5 teams through problem definition, strategic alignment and early solution implementation
- Facilitated presentation of numerous proposals to Executive Leadership Team and Board
- Received recognition from the Human Resources Executive for extraordinary performance

**2016/02 - Analyst – Strategic market analytics**

**2017/06** *Linfox Logistics / second largest third-party logistic provider in Australia and APAC*

**Responsible for**

- Assisting decision makers through quantitative and qualitative data analysis informing strategy frameworks such as PESTEL, Porter's five forces model and SWOT
- Preparing reports based on the Minto's principle about compelling market trends and opportunities to support senior management
- Improving management and accessibility of company data to shorten solutions delivery timelines
- Building and testing hypotheses, leading quantitative and qualitative data collection plans and analysis to develop strategic insights, business-cases and capital expenditure applications
- Sourcing and managing the collation of customer and competitor intelligence, and international benchmarking data through desktop and primary research
- Conducting internal team training to enable cross-skilling and transfer core capabilities

**Achievements**

- Delivered a core portfolio of 54 projects worth over. \$800,000 in consulting fees towards corporate customers resulting in business growth and increased contract retention rate
- Created 2 econometric models to support corporate strategy
- Facilitated competitive entrance into 2 markets resulting in corporate revenue increase
- Supported over 20 strategic value propositions leading to revenue growth
- Facilitated presentation of strategy workshops with Executives and Senior Management

**11/2012 - APAC Marketing Representative**

**05/2014** *Ferox Communications L.S. / high capacity wireless telecommunications solutions in Spain*

**Responsible for**

- Developing market insights based on analysis of industry reports and interviews with stakeholders
- Providing marketing and sales information on the company's products to identified stakeholders

**Achievements**

- Delivered a portfolio of 5 projects worth \$40,950 est. in consulting fees
- Executed extensive market and industry analyses resulting in establishment and management of relationships with international stakeholders

**03/2013 - Research Assistant – Research in Academic Language and Learning**

**12/2013** *Monash University / one of Australia's leading universities ranked in the world's top 100*

**Responsible for**

- Interviewing users of Open Online Courses to develop customer journey insights
- Prototyping and tested different online engagement strategies, software and formats

**Achievements**

- Delivered projects worth \$20,425 est. in consulting fees
- Lead the organisation of three inter-institutional conferences and ten public lectures
- Analysed Online engagement strategies through semi-structured interviews and questionnaires
- Created five structured reports on research findings and published 1 paper

**06/2011 - Partner – Industry Research**

**07/2011** *+Trianta / project-based boutique consultancy formed in 2011 in Australia*

**Responsible for**

- Managing a team of three to gather and analyse quantitative and qualitative data on climate change, industrial restructuring and agri-business strategy for the Sri Lankan tea industry
- Proof-reading, editing and discussing research outputs with the team

**Achievements**

- Delivered a project worth \$10,950 est. in consulting fees
- Two publications on the Sri Lankan national press and mention on national television

**06/2008 - 08/2008** - **Research Coordinator – Strategic Analysis for Imperial Chemical Industries**  
*Bocconi University / top 20 EU universities for economic and management, based in Italy*

**Responsible for**

- Translating theoretical insights from academic studies into actionable questionnaires from the collection of quantitative data on the Architecture, Routines and Culture of the customer
- Establishing a research plan and selecting appropriate data analysis techniques
- Crafting and analysed questionnaires bringing together quantitative and qualitative insights
- Managing a team of four in the preparation of a structured report

**Achievements**

- Delivered a strategy project worth est. \$25,950 est. in consulting fees
- Enabled the leadership of the customer company prepare for acquisition

**03/2008 - 06/2008** - **Marketing Research – Market Research for Vodafone**  
*Collegio di Milano / competitive entry institution for the top 100 students in Milan, Italy*

**Responsible for**

- Leading a team of six to collect and analyse primary consumer data on targeted services
- Liaising with the customer to gather scope and objectives of the project
- Designing the research method and protocol, including a survey to consumers
- Analysing quantitative and qualitative data collected by the project team
- Creating a structured report for the customer

**Achievements**

- Delivered a marketing project worth \$18750 est. in consulting fees
- Enhanced customer's value proposition and consumers' experience

## Demonstrated Core Skillset

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### Quantitative data research and analysis

- Developed quantitative models to support multiple business stakeholders attain strategic objectives
- Evaluated opportunities for data inference from available internal and external data sources
- Extracted and merged data sets, segmented data, and distilled complex information
- Analysed data via advanced analytics software (SPSS, R packages) and Excel, creating actionable visualisations and reports to meet senior business leaders' decision-making requirements
- Gathered qualitative and quantitative data from internal and external corporate and government stakeholders, through publicly available resources and primary data collection exercises

### Qualitative data research and analysis

- Obtained qualitative data by designing and conducting semi-structured interviews and extensive international academic and business literature reviews
- Created qualitative databases collating news records, reports and transcribed interviews
- Analysed qualitative data through NVIVO software resulting in enhanced strategic initiatives, validating quantitative data analyses and deriving key insight for market analyses
- Developed semi-quantitative and qualitative models to enhance business process mapping, root cause analysis and corporate innovation

### Design thinking, validation and solution design

- Mobilised cross-functional-teams, internal and external business and government stakeholders to interpret complex data, deliver superior analytic insight, and evaluate business opportunities
- Collated quantitative and qualitative data analyses to create structured reports based on the Minto's principle, with concise recommendations to senior leaders and executives to guide decision making
- Collaborated with key financial business stakeholders to create cost and revenue models underpinning value propositions based on qualitative and quantitative research
- Created strategy roadmaps including monitoring provisions and guidance on prototyping, executing proof of concepts and establishing business cases for value propositions

## Education

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- 2009/09 - 2015/09** - **PhD in Foreign Direct Investment in Biofuels and Sustainable Development**  
*Monash University / one of Australia's leading universities ranked in the world's top 100*
- Designed and executed the project, which contributed to the biofuel strategy of African countries
  - Liaised with senior corporate executives of biofuel companies, consultants, NGO representatives, local communities and government officials and academics for industry data in Madagascar
  - Analysed financial and agronomic data via quantitative modelling
  - Analysed interviews in NVIVO for discourse analysis and testing quantitative modelling outcomes
  - Published original research and delivered seminars in biofuels conferences internationally
- 2009/02 - 2010/09** - **Masters' in International Development and Environmental Analysis**  
*Monash University / one of Australia's leading universities ranked in the world's top 100*
- International Development and Corporate Sustainability Management
  - Completed project using advanced analytics (factor analysis) to create a development model of Victorian Local Government Areas with the objective of providing a conflated global and local development index that enabled prioritisation of public infrastructure investment
- 2005/09 - 2008/09** - **Bachelor (Hons) in International Economics and Management**  
*Bocconi University / top 20 EU universities for economic and management, based in Italy*
- Business Strategy, Advanced Data Analysis, Finance, Management, Economics and Law
  - Delivered project on climate change as multi-level competitive advantage in the cement industry that enhanced Italian cement manufacturing strategy and EU-level lobbying activities

## Professional Development

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2019/06	Customer Experience Strategy and Design	Royal Melbourne Institute of Technology
2017/09	Financial management in operations	Australian Institute of Management
2017/08	Change management	Optimise (TMS) consulting
2017/07	Design thinking	Commonwealth Bank of Australia
2016/04	Project Management	Monash University
2013/05	Business Writing	Monash University
2008/09	Applied Research	Bocconi University

## Languages

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English (fluent), Italian (fluent), Spanish (intermediate), French (intermediate)